Consolidated Financial Statements

Gordon E. and Betty I. Moore Foundation
Years Ended December 31, 2014 and 2013
With Report of Independent Auditors

Ernst & Young LLP

Building a better
working world

Gordon E. and Betty I. Moore Foundation

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Years Ended December 31, 2014 and 2013

Contents

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Report of Independent Auditors

The Board of Trustees
Gordon E. and Betty I. Moore Foundation and Subsidiary

We have audited the accompanying consolidated financial statements of Gordon E. and Betty I. Moore Foundation and Subsidiary (the Foundation), which comprise the consolidated statements of financial position as of December 31, 2014 and 2013, and the related consolidated statements of activities and changes in net assets and cash flows for the years then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in conformity with U.S. generally accepted accounting principles; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free of material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Gordon E. and Betty I. Moore Foundation and Subsidiary at December 31, 2014 and 2013, and the consolidated changes in their net assets and their cash flows for the year then ended in conformity with U.S. generally accepted accounting principles.

Ernst & Young LLP

June 26, 2015

Consolidated Statements of Financial Position

	December 31	
	2014	**2013**
Assets		
Cash and cash equivalents	**$ 195,183,669**	$ 211,190,599
Dividends and interest receivable	**187,889**	239,100
Investments, at fair value	**6,225,677,642**	6,026,218,088
Pending investments	**5,000,000**	–
Investment redemptions receivable	**85,043,982**	133,036,089
Program related investments	**3,500,000**	1,400,000
Property and equipment, net of accumulated depreciation	**44,027,796**	45,470,252
Prepaid federal excise tax	**432,803**	–
Prepaid expenses and other assets	**331,158**	279,492
Total assets	**$ 6,559,384,939**	$ 6,417,833,620
Liabilities and net assets		
Liabilities:		
Accounts payable and accrued liabilities	**$ 11,118,897**	$ 10,674,749
Grants payable	**30,899,886**	31,499,525
Federal excise tax payable currently	**–**	677,510
Deferred federal excise tax	**16,791,690**	17,339,027
Total liabilities	**58,810,473**	60,190,811
Net assets, unrestricted	**6,500,574,466**	6,357,642,809
Total liabilities and net assets	**$ 6,559,384,939**	$ 6,417,833,620

See accompanying notes.

Gordon E. and Betty I. Moore Foundation

Consolidated Statements of Activities and Changes in Net Assets

	Year Ended December 31	
	2014	**2013**
Investment income:		
Dividends	**$ 12,529,871**	$ 10,870,345
Interest	**189,519**	163,975
Partnership distributions	**286,594,748**	177,514,319
Realized gains on sale of investments	**124,436,131**	241,767,500
Net change in unrealized (loss) gain on investments	**(11,124,427)**	612,278,271
Total investment income	**412,625,842**	1,042,594,410
Contribution income	**–**	102,275
Investment expenses	**16,752,860**	16,161,939
Taxes	**600,334**	16,752,470
Net investment and contribution income	**395,272,648**	1,009,782,276
Expenses:		
Grants	**220,060,457**	265,757,322
Supporting expenses	**28,610,285**	27,611,109
Direct charitable expenses	**3,670,249**	3,791,594
Total expenses	**252,340,991**	297,160,025
Increase in net assets	**142,931,657**	712,622,251
Unrestricted net assets, beginning of year	**6,357,642,809**	5,645,020,558
Unrestricted net assets, end of year	**$ 6,500,574,466**	$ 6,357,642,809

See accompanying notes.

Gordon E. and Betty I. Moore Foundation

Consolidated Statements of Cash Flows

	Year Ended December 31	
	2014	**2013**
Operating activities		
Interest, dividends, and partnership distributions received	**$ 299,365,349**	$ 188,626,720
Tax payments	**(2,257,984)**	(3,694,299)
Contribution income	**–**	102,275
Cash paid to investment managers, suppliers, and employees	**(46,608,988)**	(43,960,634)
Grants paid	**(220,660,096)**	(272,332,512)
Net cash provided by (used in) operating activities	**29,838,281**	(131,258,450)
Investing activities		
Principal advances to Program related investment loan recipients	**(2,100,000)**	(1,400,000)
Repayment of Program related investment	**–**	131,619
Purchases of investments	**(541,768,995)**	(4,586,604,944)
Proceeds from sale of investments	**498,613,252**	4,844,471,987
Purchases of property and equipment	**(589,468)**	(3,131,546)
Net cash (used in) provided by investing activities	**(45,845,211)**	253,467,116
Net (decrease) increase in cash and cash equivalents	**(16,006,930)**	122,208,666
Cash and cash equivalents, beginning of year	**211,190,599**	88,981,933
Cash and cash equivalents, end of year	**$ 195,183,669**	$ 211,190,599
Increase in net assets	**$ 142,931,657**	$ 712,622,251
Adjustments to reconcile increase in net assets to net cash provided by (used in) operating activities:		
Depreciation and amortization	**2,031,924**	1,815,467
Deferred federal excise tax	**(547,337)**	12,245,569
Net realized and unrealized gain on investments	**(113,311,704)**	(854,045,771)
Changes in operating assets and liabilities:		
Dividends and interest receivable	**51,211**	78,081
Prepaid expenses and other assets	**(51,666)**	183,087
Accounts payable and accrued liabilities	**444,148**	1,605,454
Grants payable	**(599,639)**	(6,575,190)
Federal excise tax payable currently	**(1,110,313)**	812,602
Net cash provided by (used in) operating activities	**$ 29,838,281**	$ (131,258,450)
Supplemental data for non-cash activities		
Investment redemptions receivable	**$ 85,043,982**	$ 133,036,089

See accompanying notes.

1. The Organization

The Gordon E. and Betty I. Moore Foundation (the Foundation) is a tax-exempt private foundation established by Gordon and Betty Moore in September 2000. The Foundation believes in bold ideas that will create an enduring impact in environmental conservation, patient care, science and in the San Francisco Bay Area. For more information, visit the Foundation's website at www.moore.org.

2. Summary of Significant Accounting Policies

Basis of Presentation

The consolidated financial statements and accompanying notes are prepared using the accrual basis of accounting in accordance with accounting principles generally accepted in the United States (U.S. GAAP).

Cash and Cash Equivalents

Cash and cash equivalents consist of demand deposits and short-term investment funds maintained at commercial banks and are held for operating purposes. The Foundation considers all highly liquid instruments with maturities of three months or less at the time of purchase to be cash equivalents.

Investments

Investments are carried at fair value. Stocks and bonds that are listed on national securities exchanges, quoted on NASDAQ, or on the over-the-counter market are valued at the last reported sale price, or in the absence of a recorded sale, at the most recent bid price at the reporting date. Futures, forwards, and options that are traded on exchanges are valued at the last reported sale price or, if they are traded over-the-counter, at the most recent bid price.

Commingled funds are valued at amounts reported by the investment manager, which are generally based on the last reported sale price of the securities held by such funds.

Since there is no readily available market for investments in limited partnerships and limited liability companies (LLCs), such investments are stated at fair value as estimated in an inactive market. These investments include securities of companies that may not be immediately liquid,

2. Summary of Significant Accounting Policies (continued)

such as private debt and equity securities, or real estate or other assets. The December 31 valuations of these investments are based upon year-end values provided by the investment managers, based on guidelines established by those investment managers, and consideration of other factors related to the Foundation's interests in these investments. The Foundation obtains and considers the audited financial statements of such investments when evaluating the overall reasonableness of carrying value. The Foundation believes this method provides a reasonable estimate of fair value. However, the recorded value may differ from market value had a readily available market existed for such investments, and those differences could be material.

Investment transactions are recorded on the trade date. Realized gains or losses are recognized in the period sales or other transactions occur and are computed using the specific identification method. Dividend and interest income are accrued when earned. Gains from private equity funds, which may be received in cash or securities, are reflected in investment income as Partnership distributions.

Assets and liabilities denominated in foreign currencies at year end are translated into U.S. dollars based upon exchange rates as of December 31, with any resulting adjustment included in Net unrealized gains and losses on investments. Transactions in foreign currencies during the year are translated into U.S. dollars at the exchange rate prevailing on the transaction date and recorded as part of realized gains on sale of investments, net.

Pending Investments

Pending investments represent funds committed to investments at year end which closed and were funded in January of the following year.

Property and Equipment

Property and equipment is stated at cost and depreciated using the straight-line method over estimated useful lives of 3 to 31 years. Leasehold improvements for the Foundation's Palo Alto premises are depreciated using the straight-line method over the remaining lease term of approximately 26 years.

2. Summary of Significant Accounting Policies (continued)

Grants

Grants are recognized as expense when the unconditional promise to give is approved. Conditional promises to give are recognized as grant expense in the period in which the recipient meets the terms of the condition.

Expense Allocations

Investment expenses include internal expenses, such as compensation and occupancy costs for the Foundation's investment staff as well as amounts paid to third parties.

The Foundation's operating expenses have been allocated between supporting expenses and direct charitable expenses. The allocation is based on estimates made by management of time spent by employees on various activities and allocation of payments made to third parties. The Foundation's direct charitable expenses represent the amount spent on activities conducted by foundation staff or by third parties (other than through grants) that are in direct support of its program areas and the philanthropic sector in general. Supporting expenses represent amounts spent on grantmaking and administrative activities of the Foundation.

Fair Value of Financial Instruments

The carrying amounts of Cash and cash equivalents, Dividends and interest receivable, Investment redemption receivables, and Accounts payable and accrued liabilities approximate fair value because of the short maturity of these items. The carrying value of Grants payable approximates fair value since they are carried at their expected payment amounts discounted to present value. Program related investments, which consist of loans receivable, are carried at cost, which approximates fair value.

Principles of Consolidation

The Foundation's consolidated financial statements include the accounts of GBMF International, Ltd., a wholly owned investment holding company. All inter-company accounts and transactions have been eliminated in consolidation.

2. Summary of Significant Accounting Policies (continued)

Taxes

The Foundation qualifies as a tax-exempt organization under section 501(c)(3) of the Internal Revenue Code and, accordingly, is not subject to federal income tax. However, because the Foundation is classified as a private foundation, it is subject to a federal excise tax on net investment income (its principal source of revenue), and investments in some limited partnerships give rise to taxable federal and state unrelated business income. The Foundation provides for deferred federal excise tax at an estimate of the effective rate expected to be paid.

Use of Estimates

The preparation of consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, income and expenses, and disclosure of commitments. Actual results and outcomes may differ from management's estimates and assumptions, and such differences could be material.

New Accounting Pronouncements

In May 2015, the Financial Accounting Standards Board (FASB) issued ASU 2015-07 *Disclosures for Investments in Certain Entities that Calculate Net Asset Value per Share (or Its Equivalent)* (ASU 2015-07). ASU 2015-07 updates existing fair value guidance and amends Accounting Standards Codification 820, *Fair Value Measurement*. Under the amendments of ASU 2015-07, investments for which fair value is measured at net asset value per share (or its equivalent) using the practical expedient should not be categorized in the fair value hierarchy. The amendments also remove the requirement to make certain disclosures for all investments that are eligible to be measured at fair value using the net asset value per share practical expedient. ASU 2015-07 is effective for annual reporting periods beginning after December 15, 2016 and early adoption is permitted. The early adoption of ASU 2015-07 by the Foundation changed certain disclosures in Note 4, but did not have a material impact on its consolidated financial position, results of operations or cash flows.

3. Investments

The investment goal of the Foundation is to maintain or grow its spending power in real (inflation adjusted) terms with risk at a level appropriate to the Foundation's programmatic spending and objectives. The Foundation diversifies its investments among various financial instruments and asset categories, and uses multiple investment strategies. The financial assets of the Foundation are managed by a select group of external investment management firms and held in custody by a major commercial bank, except for assets invested with partnerships, LLCs and commingled funds, which have separate arrangements appropriate to their legal structure.

Financial instruments that potentially subject the Foundation to concentrations of credit risk consist principally of cash and bonds. The Foundation maintains its cash and cash equivalents with high quality financial institutions and such amounts may exceed Federal Deposit Insurance Corporation limits. The Foundation's investments in corporate and government bonds are exposed to issuer credit risk until these bonds are sold or mature.

The Foundation's investment portfolio consists of the following:

	December 31			
	2014		2013	
	Cost	**Fair Value**	**Cost**	**Fair Value**
Public equity investments with managers	**$ 1,163,570,870**	**$ 1,956,508,955**	$ 1,198,152,610	$ 1,957,059,443
Fixed income investments with managers	**700,009,806**	**720,039,410**	570,192,212	585,984,639
Hedge and private equity funds	**2,425,237,434**	**3,440,581,895**	2,338,622,215	3,387,401,175
Registered investment companies	**66,601,884**	**47,716,501**	58,208,695	55,154,735
Cash with investment managers	**60,978,958**	**60,830,881**	40,639,241	40,618,096
Total	**$ 4,416,398,952**	**$ 6,225,677,642**	$ 4,205,814,973	$ 6,026,218,088

As of December 31, 2014 and 2013, the Foundation is committed to make additional investments of approximately $750 million and $521 million, respectively, in future years.

Individual investment holdings that represent greater than 5% of the total fair value of investments consist of the following:

	December 31			
	2014		2013	
	Cost	**Fair Value**	**Cost**	**Fair Value**
State Street U.S. Treasury 1–3 Year Index Commingled Fund	**$ 700,009,806**	**$ 720,039,410**	$ 570,158,560	$ 585,938,135

3. Investments (continued)

Some investment managers retained by the Foundation have been authorized to use financial derivative instruments in a manner set forth by the Foundation's written investment policy and specific manager guidelines. In addition, the Foundation will on occasion enter directly into derivative instruments as part of its investment management activities. Accordingly, the investments of the Foundation include financial instruments involving contractual commitments for future settlements, such as forwards, futures and options. Futures and options trading are confined exclusively to recognized futures and options exchanges. Accordingly, the exchange clearinghouse acts as counterparty to the trade, reducing the counterparty credit risk. Investment managers, acting on behalf of the Foundation, both purchase and write options. To minimize the risk of loss associated with options trading, the Foundation requires investment managers to employ strategies consistent with prudent investment management. Forward contracts are entered into with creditworthy counterparties and have appropriate collateral and similar provisions in place to mitigate counterparty credit risk.

The Foundation records its financial derivative instruments at fair value, with changes in value reflected in the accompanying consolidated statements of activities and changes in net assets. The fair values of such positions represent net unrealized gains and losses and consequently, net receivables and payables at December 31, 2014 and 2013 are included within Investments, at fair value, in the consolidated statements of financial position. Additionally, the Foundation has investments in commingled funds, limited partnerships and LLCs which invest in a variety of derivative contracts. As a result of active trading and a changing investment environment, the use, type, and amount of derivative instruments held by these investments may vary substantially from period to period.

The net fair value of the Foundation's derivative holdings at December 31, 2014 was $1.4 million, in which $2.9 million was in derivative assets and $1.5 million was in derivative liabilities, both of which are reflected within the consolidated statements of financial position as part of Investments, at fair value. The primary types of derivative risk exposures are foreign exchange, commodity, equity, and other contracts. The total notional amounts related to these derivatives was $48 million at December 31, 2014. The Foundation's obligation to return cash collateral of $2.2 million at December 31, 2014 was offset against Investments, at fair value, on the consolidated statements of financial position.

In the opinion of the Foundation's management, the use of financial derivative instruments in its investment program is appropriate and customary for the investment strategies employed. Using those instruments reduces certain investment risks and may add value to the portfolio. The

3. Investments (continued)

instruments themselves, however, do involve investment and counterparty risk in amounts greater than what are reflected in the Foundation's consolidated financial statements. Management expects that losses from such investments, if any, would not materially affect the consolidated financial position of the Foundation.

At December 31, 2014 and 2013, approximately 81% and 82%, respectively, of the Foundation's investment assets were invested in limited partnerships, commingled funds and LLCs. Such investments generally have limited liquidity due to the structure, term, and investment strategy of the funds.

4. Fair Value

ASC 820 *Fair Value Measurement*, establishes a fair value disclosure framework which prioritizes and ranks the level of observable inputs used in measuring investments at fair value.

The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy are as follows:

Level 1 – Inputs based on quoted prices for identical assets or liabilities in an active market that the Foundation can access. An active market for the asset or liability is a market in which transactions for the asset or liability occur with sufficient frequency and volume to provide pricing information on an ongoing basis. A quoted price in an active market usually provides the most reliable evidence of fair value and is generally used without adjustment if available.

Level 2 – Inputs that are observable either directly or indirectly but are not Level 1 inputs. Level 2 inputs include quoted prices for similar instruments, broker quotes, or observable inputs that directly impact value such as interest rates, prepayment speeds, and credit risk. Pricing inputs, including broker quotes, are generally those other than exchange quoted prices in active markets, and fair value is determined through the use of models or other valuation methodologies.

Level 3 – Pricing inputs that are unobservable. Level 3 inputs are generally used in situations where there is little, if any, market activity for the investment. These inputs into the determination of fair value require significant management judgment or estimation.

4. Fair Value (continued)

Practical Expedient – Investments for which fair value is measured at net asset value per share (or its equivalent). Due to the inherent uncertainty of these estimates, these values may differ materially from the values that would have been used had a ready market for these investments existed. Investments that are included in this category generally include private fund investment structures and limited partnership interest, without quoted prices.

The following table presents the investments carried on the consolidated statements of financial position by level within the valuation hierarchy as of December 31, 2014 and 2013, respectively:

	Level 1	Level 2	Level 3	Practical Expedient	Total
December 31, 2014					
Public equity investments with managers	**$ 296,963,916**	**$ 39,191**	**$ (1,124,201)**	**$ 1,660,630,049**	**$ 1,956,508,955**
Fixed income investments with managers	**–**	**–**	**–**	**720,039,410**	**720,039,410**
Hedge and private equity funds	**–**	**2,733,698**	**–**	**3,437,848,197**	**3,440,581,895**
Registered investment companies	**47,716,501**	**–**	**–**	**–**	**47,716,501**
Cash with investment managers	**60,830,881**	**–**	**–**	**–**	**60,830,881**
Total as of December 31, 2014	**$ 405,511,298**	**$ 2,772,889**	**$ (1,124,201)**	**$ 5,818,517,656**	**$ 6,225,677,642**

	Level 1	Level 2	Level 3	Practical Expedient	Total
December 31, 2013					
Public equity investments with managers	$ 320,600,206	$ (2,562,140)	$ (111,849)	$ 1,639,133,226	$ 1,957,059,443
Fixed income investments with managers	–	–	–	585,984,639	585,984,639
Hedge and private equity funds	–	1,137,534	–	3,386,263,641	3,387,401,175
Registered investment companies	55,154,735	–	–	–	55,154,735
Cash with investment managers	40,618,096	–	–	–	40,618,096
Total as of December 31, 2013	$ 416,373,037	$ (1,424,606)	$ (111,849)	$ 5,611,381,506	$ 6,026,218,088

4. Fair Value (continued)

The Foundation invests in alternative investments, which are structured as partnerships, limited liability companies, and offshore investment funds. The following table summarizes the investment strategy types of the alternative investments as of December 31, 2014:

	Fair Value	Unfunded Commitments	Redemption Frequency	Redemption Notice Period
Public equity investments with managers[a]	$ 1,660,630,049	$ 6,000,000	Monthly, Bi-Monthly, Quarterly, Annually, None	10–180 days
Hedge funds[b]	1,892,844,328	2,280,884	Quarterly, Semi-Annually, Annually, Multi-year, None	30–180 days
Private equity funds and Real Assets[c]	1,545,003,869	741,592,793	None	N/A
Total	$ 5,098,478,246	$ 749,873,677		

[a] This category includes non-registered funds that pursue mostly long-only strategies by investing in public equities and that are structured as limited partnerships, LLCs, or commingled investment vehicles. These funds invest primarily in public equity investments in the U.S., developed, and emerging markets. Managers of these funds have the ability to invest in growth and/or value styles and across capitalizations. Five managers in this investment category have made investments in illiquid assets which are currently held in side pockets. These side pockets represent approximately $30 million in value. It is estimated that these assets will be liquidated within seven years.

[b] This category includes hedge funds that invest using various strategies, such as long/short equity, credit focused, multi-strategy event, arbitrage and other means. Approximately 4% of the value of the investments in this category will only be available from distributions that are received through the liquidation of the underlying assets of the fund, either by the design of the fund or because the fund itself is in a liquidation mode. While the timing of such liquidation is uncertain, it is estimated that these assets would be fully liquidated within seven years. In addition, approximately 40% of the value of the investments in this category are subject to multi-year restrictions on withdrawal, with such restrictions ranging from two to five years.

4. Fair Value (continued)

Several managers in this investment category have made investments in illiquid assets which are currently held in side pockets. These side pockets represent 8% of the value of investments in this category. It is estimated that these assets will be liquidated within seven years.

(c) This category includes private funds that invest in U.S. oil and gas assets, global commercial real estate, and funds that invest globally across industries in public and private companies. Substantially all of the value of the investments in this category can never be redeemed with the funds. Instead, due to the nature of these investments, distributions are received through the liquidation of the underlying assets of the funds. It is estimated that the underlying assets will be liquidated over the next ten years.

5. Investment Redemptions Receivable

Investment redemptions receivable represent deemed withdrawals from investment managers for which the cash has not yet been received.

6. Program Related Investments

The Foundation has made Program related investments which represent loans with below market terms to organizations to assist them in achieving charitable purposes. These loans are expected to be funded over two to three years, and then repaid over an additional four to eight years and bear interest at the rate of 1%. These loans are recorded on the consolidated statements of financial position at their principal amount, which approximates their fair value.

In addition, in early 2013 the Foundation entered into a guarantee of a bank loan to a charitable organization, which was further amended and restated during the year. The maximum exposure under the guarantee is $22.5 million and the related loan will mature in 2018. The exposure under the guarantee was initially recorded at its estimated fair value, and the recorded amount was revised in 2014 based on an updated estimate of the likelihood of payment under the guarantee. At December 31, 2014, the recorded amount for the guarantee was $10 million, which is included in Grants payable in the consolidated statements of financial position. Changes in the recorded amount have been recorded in Grants expense in the consolidated statements of activities and changes in net assets. If the Foundation is required to make payments under the guarantee, it has certain rights to collect on pledges receivable and other security to the existing bank loan. The Foundation currently believes that it is neither probable nor remote that it will have to make any payments under the guarantee.

7. Property and Equipment

Property and equipment consisted of the following:

	December 31 2014	December 31 2013
Buildings	**$ 33,803,007**	$ 33,803,007
Leasehold improvements	**25,757,020**	25,750,247
Furniture, fixtures, and equipment	**8,781,428**	8,198,733
	68,341,455	67,751,987
Less accumulated depreciation and amortization	**(24,313,659)**	(22,281,735)
Property and equipment, net	**$ 44,027,796**	$ 45,470,252

8. Short-Term Borrowings

The Foundation maintains a $150 million uncommitted line of credit (the Line) from a major commercial bank. Future borrowings under the Line, if any, will be free of fees, unsecured, and bear interest at rates selected by the Foundation based on Prime, LIBOR, or a Bank Offered Rate, all as defined within the Line's Master Note. The Line expires on October 31, 2015, but is renewable annually. The Line also contains covenants over financial reporting, liquidity, and other standard and customary corporate governance matters. There were no borrowings, repayments, amounts outstanding on the Line or interest expense incurred for the years ended December 31, 2014 and 2013.

9. Taxes and Payout Requirement

Because the Foundation is classified as a private foundation, it is subject to a federal excise tax of 1% or 2% on net investment income (its principal source of revenue). For the years ended December 31, 2014 and 2013, the Foundation has recorded tax on investment income at the 2% and 1% tax rate, respectively, based on the distribution requirements of Section 4940(e) of the Internal Revenue Code. The Foundation also provides for deferred federal excise tax on unrealized gains on investments at a rate of 2%, which is an estimate of the effective rate expected to be paid. In addition, the Foundation's investments in some limited partnerships may give rise to taxable federal and state unrelated business income.

9. Taxes and Payout Requirement (continued)

The components of tax expense are as follows:

	Year Ended December 31 2014	2013
Current federal excise tax	**$ 929,313**	$ 4,444,566
Deferred federal excise tax	**(547,337)**	12,245,569
Unrelated business income tax	**218,358**	62,335
	$ 600,334	$ 16,752,470

The Internal Revenue Code requires private foundations to annually disburse approximately five percent of the market value of investment assets, less the federal excise tax. This payout requirement may be satisfied by payments for grants, program related investments, direct conduct of charitable activities and certain administrative expenses. The Foundation had qualifying distributions of $256 million and $302 million in 2014 and 2013, respectively.

The Foundation's qualifying distributions are expected to be below the payout requirements in 2014 after application of historical excess distributions carryforward of $3 million in 2013. At December 31, 2014, the Foundation's cumulative qualifying distribution shortfall is approximately $54 million, which will be satisfied through distributions in 2015. Amounts for 2014 are estimated pending finalization of the Foundation's annual tax return on Form 990-PF, with the differences, if any, not expected to be material.

The Foundation believes it has appropriate support for the excise tax and unrelated business income tax positions taken, as well as foreign investment tax positions, and, as such, does not have any uncertain tax positions that result in a material impact on the Foundation's consolidated statements of financial position or consolidated statements of activities and changes in net assets.

10. Related Parties

Certain trustees of the Foundation are also trustees, directors, or officers of other Section 501(c)(3) organizations to which the Foundation has awarded grants and may award grants in the future. In these circumstances, the Foundation awards grants pursuant to the Foundation's conflict of interest policy and federal tax law prohibiting self-dealing.

11. Retirement Plan

The Foundation sponsors a defined contribution plan (the Plan) under Internal Revenue Code Section 401(k). The Plan covers all employees who meet eligibility requirements. Contributions to the Plan are made by the Foundation semi-monthly and vest immediately. Total expenses related to such plan for 2014 and 2013 were approximately $1.4 million and $1.3 million, respectively, and are included in Investment, Direct charitable and Supporting expenses on the consolidated statements of activities and changes in net assets.

12. Commitments

In November 2007, the Foundation approved an additional commitment of $200 million to a total of $250 million over a period of ten years to support development and construction of the Thirty Meter Telescope (TMT) project. Funding under this commitment will be allocated equally between the California Institute of Technology (Caltech) and the University of California, who are working in partnership on the TMT project. As of December 31, 2014, $161.5 million in grants had been awarded under this commitment.

The Foundation is also committed to make payments on multi-year grants. Future payments on such awarded but unpaid grants are as follows:

	Unconditional	Conditional
Year ending December 31:		
2015	$ 5,000,000	$ 130,284,661
2016	8,500,000	68,927,873
2017	7,748,933	43,435,715
2018	–	29,339,567
2019	–	16,140,902
	21,248,933	$ 288,128,718
Less: Discount to present value	(349,047)	
	$ 20,899,886	

Unconditional promises to give are discounted to a net present value using risk-free interest rates ranging from 0.64% to 1.06% and were recognized as grant expense in the period in which they were approved. Conditional promises to give will be recognized as grant expense in the period in which the recipient meets the terms of the condition.

12. Commitments (continued)

The Foundation also has operating leases for its San Francisco and Palo Alto offices. Rent expense, net of sublease income, for the years ended December 31, 2014 and 2013 was $466,000 and $620,000, respectively.

Future minimum lease payments under operating leases, net of estimated sublease income, at December 31, 2014 are as follows:

Year ending December 31:	
2015	$ 588,000
2016	700,000
2017	760,000
2018	783,000
2019 and thereafter (estimated annual amount)	804,000

13. Indemnifications

The Foundation often enters into contracts with consultants, whereby the Foundation agrees to indemnify such consultants from liabilities incurred in the course of performing their contracted work, excluding any liabilities incurred by the consultant's own negligence or willful misconduct. The Foundation's maximum exposure under these agreements is unknown; however, the Foundation has not had prior claims or losses pursuant to these contracts and on that basis expects the risk of loss to be remote.

14. Subsequent Events

The Foundation has evaluated subsequent events through June 26, 2015, which represents the date the consolidated financial statements are available to be issued.

Supplementary Information

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Report of Independent Auditors on Supplementary Information

The Board of Trustees
Gordon E. and Betty I. Moore Foundation and Subsidiary

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The supplementary information on pages 21 to 26 is presented for purposes of additional analysis and is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

Ernst & Young LLP

June 26, 2015

Gordon E. and Betty I. Moore Foundation

Schedule of Conditional Grants Committed

December 31, 2014

Grantees	Remaining Commitment
Project title	
Agroicone	$ 222,077
Alaska Salmon Initiative	1,000,000
Alianca da Terra	50,000
Amazon Conservation Association	850,000
Amazon Conservation Team	301,250
American Association for the Advancement of Science	297,065
Arizona State University Foundation	500,000
Associação de Defesa Etnoambiental Kanindé	600,000
B.C. Wildlife Federation	125,187
Battelle Memorial Institute	72,000
Baylor College of Medicine	336,883
Beth Israel Deaconess Medical Center	2,181,260
Brigham and Women's Hospital, Center for Patient Safety Research and Practice	485,875
British Columbia First Nations Fisheries Council	433,695
Bulkley Valley Centre for Natural Resources Research and Management	83,018
California Council on Science and Technology	500,000
California Institute of Technology – TMT	10,000,000
California Institute of Technology, Division of Biology	666,666
California Institute of Technology, Division of Engineering and Applied Science	933,385
California Institute of Technology, Division of Geology and Planetary Sciences	1,584,061
Cape Cod Commercial Fishermen's Alliance	556,532
Carnegie Mellon University, School of Computer Science	1,200,000
Ceres	136,788
Coastal First Nations – Great Bear Initiative	3,226,566
Coastal States Stewardship Foundation	1,146,870
Cold Spring Harbor Laboratory, Office of Sponsored Programs	333,333
Conservation Fund	102,276
Conservation International	377,951
Conservation Law Foundation	350,000
Conservation Strategy Fund	300,000
Cornell University, Department of Materials Science and Engineering	630,000
Cornell University, Laboratory of Atomic and Solid State Physics	1,479,204

Gordon E. and Betty I. Moore Foundation

Schedule of Conditional Grants Committed (continued)

Grantees	Remaining Commitment
Project title (continued)	
Dartmouth College, Geisel School of Medicine Department of Genetics	$ 1,200,000
David Suzuki Foundation	149,055
Derecho Ambiente y Recursos Naturales	133,400
Dignity Health	43,600
Duke University, Department of Biology	999,999
Duke University, Office of Research Support	215,913
Environmental Defense Fund	4,623,086
Exploratorium	800,000
FishWise	234,520
Forever Costa Rica Association	62,064
Fundacao Vitoria Amazonica	850,000
Gulf of Maine Research Institute	1,093,852
Harvard University, Department of Physics	5,531,000
Harvard University, Office of Sponsored Programs	1,789,815
Indiana University, Department of Biology	333,333
Institute of Chartered Accountants in England and Wales	250,000
Instituto Centro de Vida	400,000
Instituto de Manejo e Certificacao Florestal e Agricola	432,000
Instituto do Homem e Meio Ambiente da Amazonia	415,000
Instituto Socioambiental	340,000
International Seafood Sustainability Foundation	510,265
International Union for Conservation of Nature	200,000
Iowa State University, Department of Physics & Astronomy	1,495,000
J. Craig Venter Institute	15,056
Johns Hopkins School of Medicine	669,215
Johns Hopkins University, Armstrong Institute	1,559,619
Johns Hopkins University, Department of Computer Science	795,533
Johns Hopkins University, Department of Physics and Astronomy	1,423,190
Life Sciences Research Foundation	915,000
Massachusetts Institute of Technology, Department of Physics	4,132,081
Massachusetts Institute of Technology, Office of Sponsored Programs	2,573,694
Max Planck Society, Institute for Marine Microbiology	1,321,276
McGill University, Office of Sponsored Research – Grants and Foundations	575,505
Meridian Institute	791,349
Michigan State University, MSU-DOE Plant Research Laboratory	333,333

Gordon E. and Betty I. Moore Foundation

Schedule of Conditional Grants Committed (continued)

Grantees	Remaining Commitment
Project title (continued)	
Monmouth University, Urban Coast Institute	$ 742,720
Monterey Bay Aquarium Research Institute	1,564,171
MRAG Americas, Inc.	1,013,122
Nanwakolas Council	672,352
National Fish and Wildlife Foundation	299,968
National Geographic Society	100,000
National Marine Sanctuary Foundation	20,000
National Oceanic and Atmospheric Administration	620,000
Native American Rights Fund	400,000
Natural Resources Defense Council	166,743
New Venture Fund	5,354,418
New York University, Department of Physics	400,000
New York University, Office of Sponsored Programs	8,000,000
North Carolina State University, Department of Computer Science	1,200,000
Nunamta Aulukestai	400,825
Ocean Conservancy	1,229,167
Oregon State University, Office of Sponsored Programs	123,684
Pacific Environment	597,486
Pacific Salmon Foundation	312,695
Pacific Science Center	700,000
Pepperwood Foundation	234,982
Princeton University, Department of Applied & Computational Mathematics	1,200,000
Princeton University, Department of Chemistry	1,510,000
Princeton University, Department of Electrical Engineering	3,040,000
Princeton University, Department of Physics	5,055,839
Resources Legacy Fund	214,265
Resources Legacy Fund Foundation	1,500,000
Rice University, Department of Physics and Astronomy	800,000
Root Capital	50,000
Rutgers University, Center for Emergent Materials, Department of Physics and Astronomy	2,550,000
Rutgers University, Office of Research and Sponsored Programs	907,418
Salk Institute for Biological Studies, Development Office	333,333
San Diego State University Research Foundation	1,290,237
Science Friday Initiative	300,000

Grantees	Remaining Commitment
Project title (continued)	
Smithsonian Institution, Astrophysical Observatory	$ 460,000
Sociedad Peruana de Derecho Ambiental	2,040,000
Solidaridad	94,200
Stanford University, Center for Ocean Solutions	243,854
Stanford University, Department of Applied Physics	4,607,000
Stanford University, Department of Bioengineering	157,000
Stanford University, Department of Biology	333,333
Stanford University, Department of Communication	512,688
Stanford University, Department of Computer Science	1,200,000
Stanford University, Department of Physics	4,360,635
Stanford University, Geballe Laboratory for Advanced Materials	300,000
Stanford University, Office of Sponsored Research	1,567,875
Stanford University, School of Earth Sciences	101,329
Stanford University, School of Medicine	1,371,871
Stanford University, Woods Institute for the Environment	120,000
Surfrider Foundation	497,180
Sustainable Fisheries Partnership	200,576
The Canadian Institute for Advanced Research	263,025
The Conversation US Inc.	200,000
The Nature Conservancy	1,159,664
Third Sector New England	919,389
Tides Canada Foundation	10,701,173
Tides Canada Initiatives	175,000
Trust for Conservation Innovation	1,200,000
United States Geological Survey	28,000
Universidade Federal de Goiás	194,500
University of Arizona, Sponsored Projects Services	689,130
University of Arkansas, Department of Physics	1,317,904
University of California	10,000,000
University of California, Berkeley Department of Astronomy	1,200,000
University of California, Berkeley Department of Electrical Engineering & Computer Sciences	1,200,000
University of California, Berkeley Department of Geography	1,200,000
University of California, Berkeley Department of Physics	5,061,440
University of California, Berkeley Department of Plant and Microbial Biology	333,333

Grantees	Remaining Commitment
Project title (continued)	
University of California, Berkeley Sponsored Projects Office	$ 8,000,000
University of California, Davis Department of Plant Sciences	333,333
University of California, Davis Department of Population Health and Reproduction	1,200,000
University of California, Davis Genome Center	597,375
University of California, Davis Health System	48,222,266
University of California, Los Angeles Department of Physics and Astronomy	600,000
University of California, Riverside Botany and Plant Sciences Department	333,333
University of California, San Diego Department of Physics	1,800,000
University of California, San Diego Division of Biological Sciences	333,333
University of California, San Diego Office of Contract and Grant Administration	383,812
University of California, San Diego Scripps Institution of Oceanography	946,328
University of California, San Francisco Office of Sponsored Research	260,710
University of California, San Francisco, Department of Anesthesia and Perioperative Care	2,500,000
University of California, Santa Barbara Kavli Institute for Theoretical Physics	1,863,919
University of California, Santa Barbara National Center for Ecological Analysis and Synthesis	1,534,725
University of California, Santa Barbara, Marine Science Institute	569,090
University of California, Santa Cruz Department of Environmental Studies	149,975
University of California, Santa Cruz, Office of Sponsored Projects	475,000
University of Chicago, Department of Geophysical Sciences	613,280
University of Chicago, Department of Human Genetics	1,200,000
University of Colorado at Boulder, Department of Physics	2,340,000
University of Florida, Department of Wildlife Ecology and Conservation	1,200,000
University of Hawaii Foundation	2,469,868
University of Illinois at Urbana-Champaign, Department of Physics	1,134,995
University of Illinois at Urbana-Champaign, Department of Physics and Institute for Condensed Matter Theory	1,319,000
University of Illinois at Urbana-Champaign, National Center for Supercomputing Applications	1,200,000
University of Maryland, Department of Physics	770,000
University of Minnesota, Institute on the Environment	300,000
University of Minnesota, Office of the President	500,000

Schedule of Conditional Grants Committed (continued)

Grantees	Remaining Commitment
Project title (continued)	
University of New South Wales, Centre for Marine Bio-Innovation	$ 488,780
University of North Carolina at Chapel Hill, Department of Biology	333,333
University of North Carolina at Wilmington, Department of Physics and Physical Oceanography	485,000
University of Pittsburgh, School of Social Work	304,362
University of Rhode Island Foundation	80,000
University of Southern California, Office of Research	1,294,739
University of Technology Sydney, Research and Innovation Office	1,676,836
University of Tennessee, Department of Materials Science and Engineering	1,300,000
University of Texas at Austin, Sponsored Projects Office	183,872
University of Texas Southwestern Medical Center, Green Center for Systems Biology	1,200,000
University of Victoria, POLIS Project on Ecological Governance	202,314
University of Washington, Department of Biology	666,666
University of Washington, Department of Computer Science & Engineering	1,200,000
University of Washington, Department of Earth and Space Sciences	114,000
University of Washington, Office of Sponsored Programs	10,170,632
University of Wisconsin-Madison, School of Medicine and Public Health	722,000
Watershed Watch	372,613
West Coast Environmental Law	401,900
Wild Salmon Center	3,042,647
Wildlife Conservation Society	727,020
Woods Hole Oceanographic Institution	1,613,909
World Business Council for Sustainable Development	1,000,000
World Resources Institute	700,000
World Wildlife Fund	9,397,446
World Wildlife Fund Canada	718,088
Xanadu Hospitality Management Services	50,000
Yale University, Department of Applied Physics	1,350,000
Conditional grants	$ 288,128,718

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